

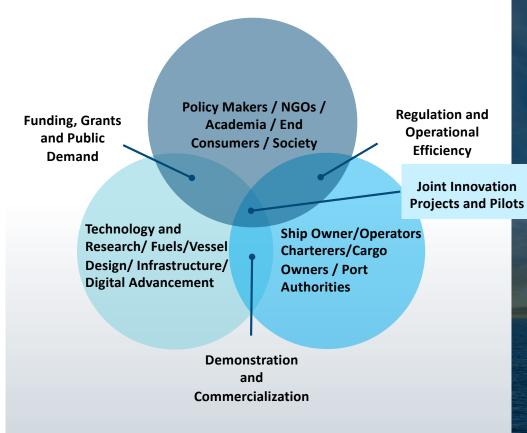
Collaborative Efforts to Achieve Greenhouse Gas Emission Reductions

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Who is the Blue Sky Maritime Coalition?



We are a non-profit group of like-minded companies, NGOs, public entities and individuals in North America coming together to:

- Collaborate among stakeholders on how to achieve net zero emissions through various workstreams
- Evaluate, encourage and engage -through varying pathways and projects -innovation that reduces emissions
- Accelerate the North American maritime value chain's pathway to net zero emissions



Value Chain Approach

Direct Organizations

- Ship Owner/Operators
- Charterers
- Fuel Manufacturers
- Shipbuilders

Indirect Organizations

- Classification Societies
- OEMs
- Port Authorities
- Design Engineers

Supporting Organizations

- Financiers and Insurance
- Legal/Service Providers
- NGOs and Academia
- Infrastructure/Other Sectors

Other Stakeholders

- Community Organizations
- Society and End Consumers

Technology, Fuels and Infrastructure U.S. Policy, Regulation and Incentives Finance, Commercial and Chartering A 24 A Measurement and Operational Efficiency Projects and Innovation Delivery

Key Challenges: Innovation and Systems Thinking

Vessels that will operate in 2050 are being built now, Jones Act vessels up to 50-60 year lifespans

Energy density and bespoke vessels: There is no "one-size fits all" fuel solution

Long lead time in clean energy technology supply chain and infrastructure development

Workforce shortages in traditional maritime sector, plus new experience needed

Innovation

- Disruptive; challenge the status quo
- Thrive on creativity, dissent and friction
- "Use" focus on problems / solutions
- Learn by doing; be the future

Systems Thinking

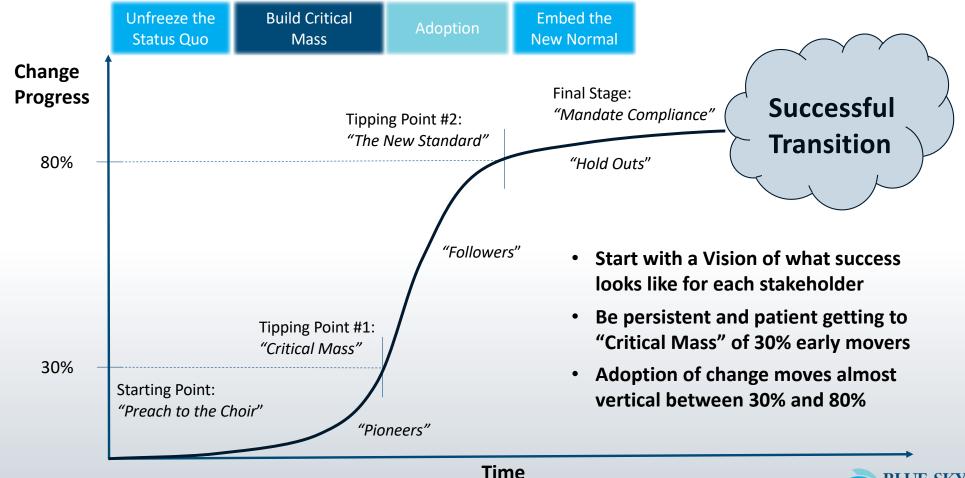
- Solve system optimization first
- Eliminate "Tragedy of the Commons"
- Incremental AND vision-led milestones
- Preach to the choir to reach critical mass

Transition Management

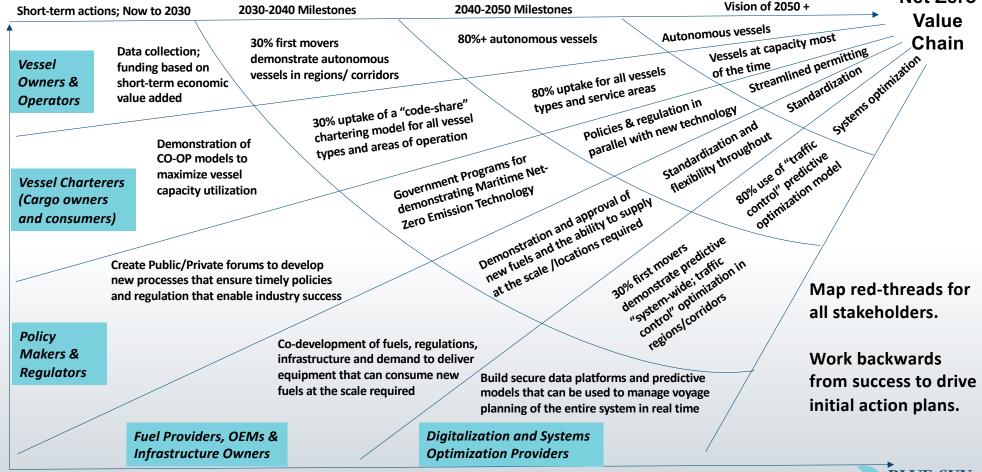
- Change management fundamentals
- Low hanging fruit; early wins; economical
- Innovative technology, fuels and infrastructure
- Policy enablers; Regulatory clarity
- Innovative commercial / financial constructs
 - Financing and market measures
 - Chartering and owner/operator models
- Digital Innovation; machine learning predictive algorithms
- Collaborative action; green shipping corridors
 - Primary focus on GHG emissions vs. fuels
 - Pragmatic/profitable; fuel flexibility and efficiency
 - Connectivity with multiple value chains



Principles of Change (or Transition)



Transition Roadmap (vision-based action planning)



Net Zero

Short-term Challenges and Actions

Built in Maritime System Inefficiencies and Siloed Approaches

- Enable Optimization Through Digitalization
- Accelerate Green Shipping Corridor Initiatives
- Monetize Value Chain Approach

Lack of Trusted, Accurate & Verifiable GHG Emission Inventories for NAWT

- GHG Emissions Study for North American Waterborne Transportation
- Emissions Data Collection System
- Establish Common Emission Methodologies

There Is No "One-size Fits All" Solution for Vessels

- Support Development of Pilot/ Demonstration Projects
- Develop Condition-based Approaches for Retrofits

Fuel and Energy Infrastructure Lacking Demand to Reach Scale

- Green Shipping Corridors Fuel Clusters
- Fuel Production & Utilization Mapping
- Multimodal Aggregated Fuel Demand
- Port/ Utility/ Maritime Collaboratives

Patchwork of Policy and Regulations

- Develop Approval Roadmap for Regulatory Processes
- Design Inclusion Pathway for Domestic Maritime in National Action Plans
- Develop Incentives for Uptake of Emission Reduction Technology Solutions for Maritime

Customer Willingness to Pay

- Develop Innovative Commercial/ Financial Constructs
- Grow Maritime Participation in Carbon Credit Markets
- Develop Consistent Carbon Intensity Values



Short Term Actions for Great Lakes Ports

 Systems Efficiency: Work with the same vision binationally, and (eventually) globally, to drive systems changes and efficiencies.

- Collaborative Innovation: Embrace innovation and disruptive change. Enable optimization through US and Canada collaboration.
- Drop in Fuels: Work with other transportation sectors on drop in fuels (renewable Diesel for maritime).

- Use data collection for predictive algorithms that drive fuel efficiencies ("air traffic control" and "code share partnerships")
- Build anonymous data files for eventual autonomy (somewhat similar to aviation)
- Compatibility and not standardization
- Develop an approval process for regulation
- Ballast water treatment a good place to start?
- Work with other transportation sectors on drop in fuels (renewable Diesel for maritime)
- Multimodal aggregated fuel demands



Q&A







Thank You

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